

Discerning the CaseMaking You Need to Build Will for a Thriving Future

Strategic CaseMaking is a set of principles that leaders should use to make the strongest case for a just, thriving future for everyone. To determine which principle(s) to use in any particular conversation, you must first listen closely to what is – and isn't – being said.

Think about a situation in which you are trying to persuade people to get behind a big change.

- Who are you in conversation with that you need on your side?
- What kinds of responses do you get?
- What CaseMaking principle(s) might you need to deploy?

If you don't hear	Then
An appreciation of a bigger "We"A shared stake in the futureA collective identity	Principle #1: Help people make the connection between your work and their own aspirations for themselves, their families, and their communities.
A focus on the futureUrgency to actPower to make change	Principle #2: Help people understand why they must activate right now to get to the future they want.
Activated bystandersFear of loss from inaction	Principle: #3: Help people understand what they will lose in their own lives if they don't join your work now.
Helpful narratives replacing harmful onesEnergy and momentum	Principle #4: Carefully prepare for the dominant narratives and negative disrupters that you know will come up in conversation about your work.
Proven solutions being elevatedProof points being widely circulated	Principle #5: Lead with solutions rather than giving time and energy to naming well-known problems. Use all the creativity of your data and storytelling to show the benefits of your solution.
An understanding of and focus on systems	Principle #6: Highlight how racial and economic inequities have been built into our man-made systems and how we can redesign them.
Storytelling that highlights our interdependence	Principle #7: Make sure the people you need are heroes in the stories you tell about the challenges you are solving.
Confidence in collective problemsolving	Principle #8: Talk people back into their power and their ownership over solutions by lifting up community successes.
Trust in your leadership	Principle #9: Be clear about your coalition's value proposition and the track record of success that you have individually and/or collectively.
 An understanding of how to get to success Clarity around each actor's role 	Principle #10: Share your roadmap for change, how you'll measure success along the way, and what people can do to help.

REFLECTION

Think about a situation where you are trying to persuade people to get behind a big community change, like affordable housing, climate action, or health equity.

Who is one person you are already talking to who you need on your side?

What are their questions, comments, or concerns when you tell them about your work?

What's missing that would help you advance your case?

• What CaseMaking principle(s) might be helpful to learn more about to move your case forward?

